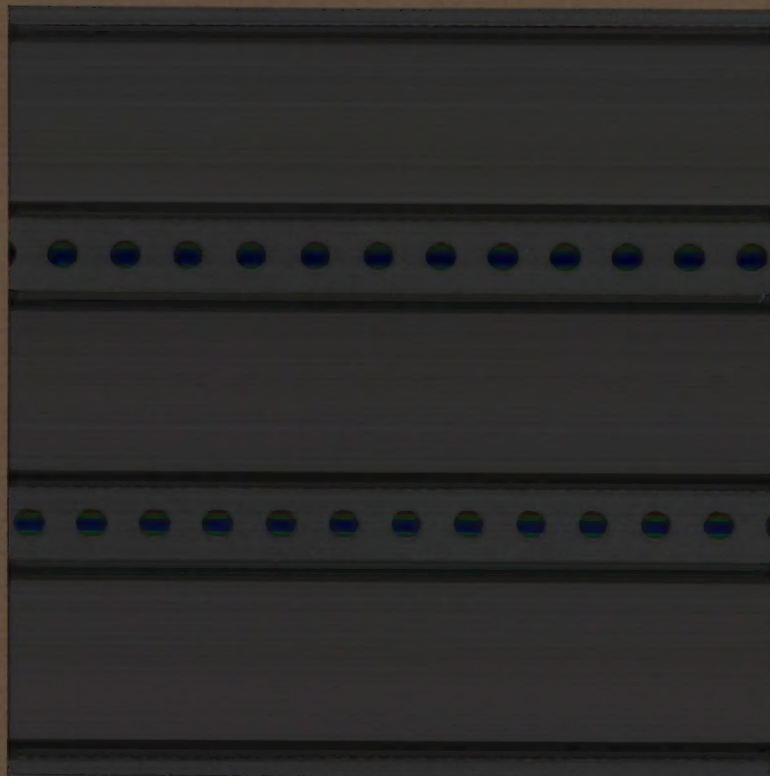


CLEVELAND PUBLIC LIBRARY
BUSINESS INC. BUREAU
CORPORATION FILE

**annual
report
McDonald's
Corporation**



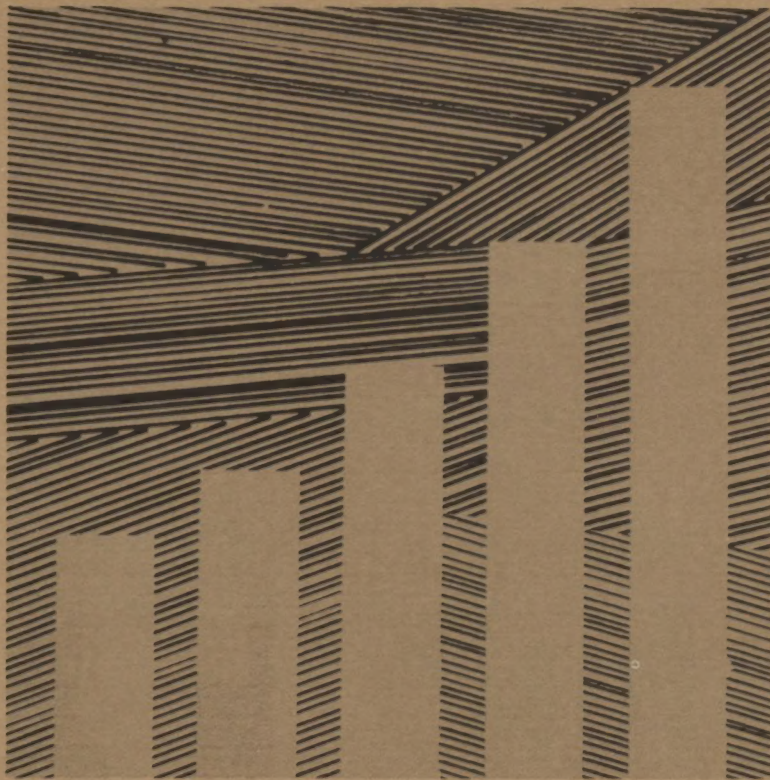
The purpose of our Company is to develop, license, lease and service a nationwide system of drive-in self-service restaurants under the name "McDonald's"® utilizing similar and distinctive design and construction, serving a standardized menu of low price food and featuring efficient, courteous and rapid service.



1966



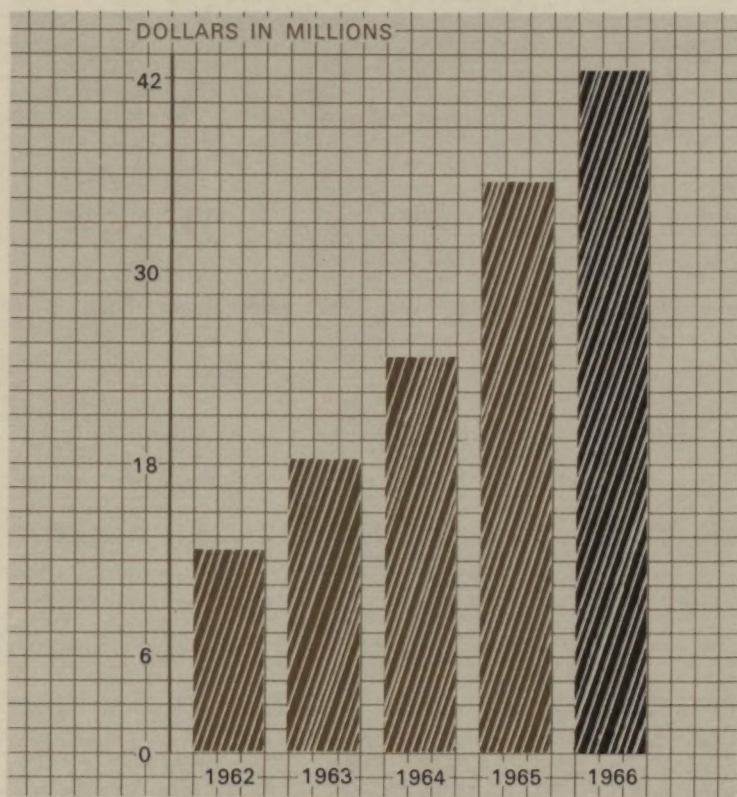
McDONALD'S—"THE CLOSEST THING TO HOME"^{T.M.}



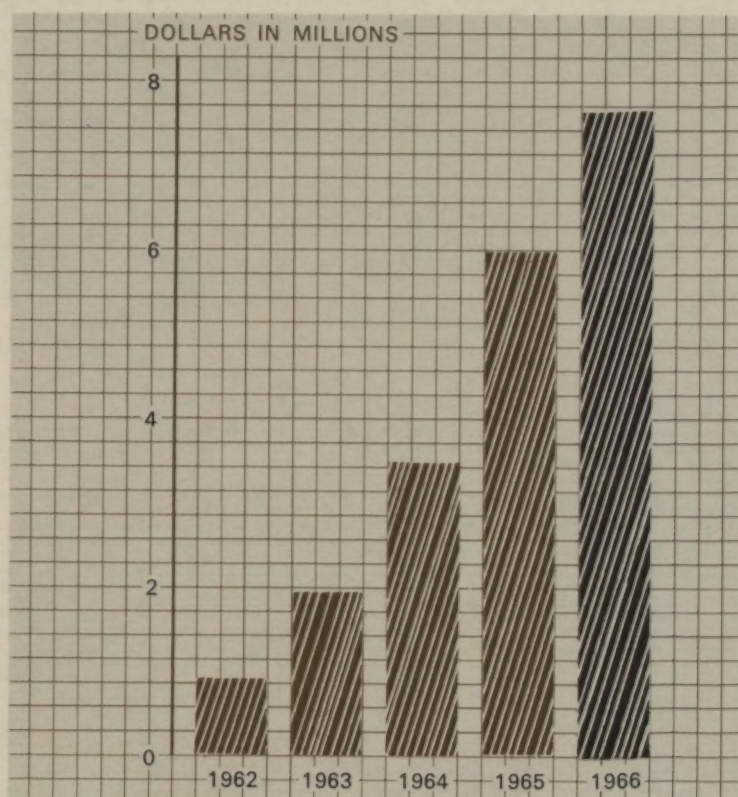
GROSS SALES of Company-owned and licensed units

	1966	1965	1964	1963	1962
Revenues, including sales by Company-owned units	\$ 42,661,428	\$ 35,427,779	\$ 25,886,079	\$ 18,110,693	\$ 12,410,382
Income before taxes	\$ 7,738,734	\$ 5,967,136	\$ 3,465,636	\$ 1,834,005	\$ 857,958
Net Income	\$ 4,511,734	\$ 3,402,136	\$ 2,017,178	\$ 1,048,611	\$ 439,315
Net income per share*	\$ 1.82	\$ 1.51	\$.90	\$.47	\$.20
Shareholders' equity	\$ 21,575,793	\$ 7,154,694	\$ 3,752,558	\$ 1,735,380	\$ 686,769
Total number of units at end of year	862	738	657	550	439
Total sales all units (Company-owned and licensed)	\$ 218,506,873	\$ 170,865,019	\$ 129,591,781	\$ 97,978,344	\$ 76,264,132
Real estate and other investments	\$ 27,039,559	\$ 15,981,492	\$ 14,207,217	\$ 10,480,228	\$ 8,925,302

*Net income per share in 1966 is based on 2,480,240 shares, the average outstanding during the year. Amounts per share for prior years are based on 2,250,000 shares, which reflects the 3 for 2 stock split in April, 1966.



REVENUES including sales by company owned units



INCOME before taxes

■ Continued rapid expansion characterized the year 1966.

An all-time high in sales volume resulted in new earning records and strengthened McDonald's position of leadership in its field.

It was a year to which your company can certainly point with extreme pride.

Sales volume for 1966 for all licensed and company-owned units totaled \$218,506,873, an increase of 28 per cent over the previous record of \$170,865,019 established in 1965. Net earnings for 1966 showed a 33 per cent increase over 1965, a record \$4,511,734, as compared to the previous year's \$3,402,136. Gross revenues—sales by company-owned units, rental income, initial location and service fees and other income—totaled \$42,661,428 for 1966, as compared to \$35,427,779 for the previous year.

The increase in sales volume was attributable not only to the 124 new units which were opened in 1966, but was again in large part due to the increase in sales in individual units. A total of 665 units achieved sales volume increases over the previous year, with increases averaging 13.92 per cent. The average sales volume for individual McDonald's units reached an all-time high of \$278,780, compared to the previous record of \$249,099 established in 1965.

Fourteen units produced sales volumes in excess of one-half million dollars each, and two reported volumes of more than \$600,000.

These results again reflect our concentrated efforts to insure that growth of the Company is not dependent upon expansion alone. Rather, they are proof of the effectiveness of a planned program designed to realize the greatest potential possible from each unit.

The company increased prices effective January 1, 1967, for selected food products sold at company-operated units. Most of the licensees throughout the country adopted the price changes established in our own outlets. The increase to 18 cents on the McDonald's hamburger represented the only price change on this item since the company commenced operations in 1955.

These modest price increases were well received by the public and the press, who are themselves aware of the high food and labor costs which

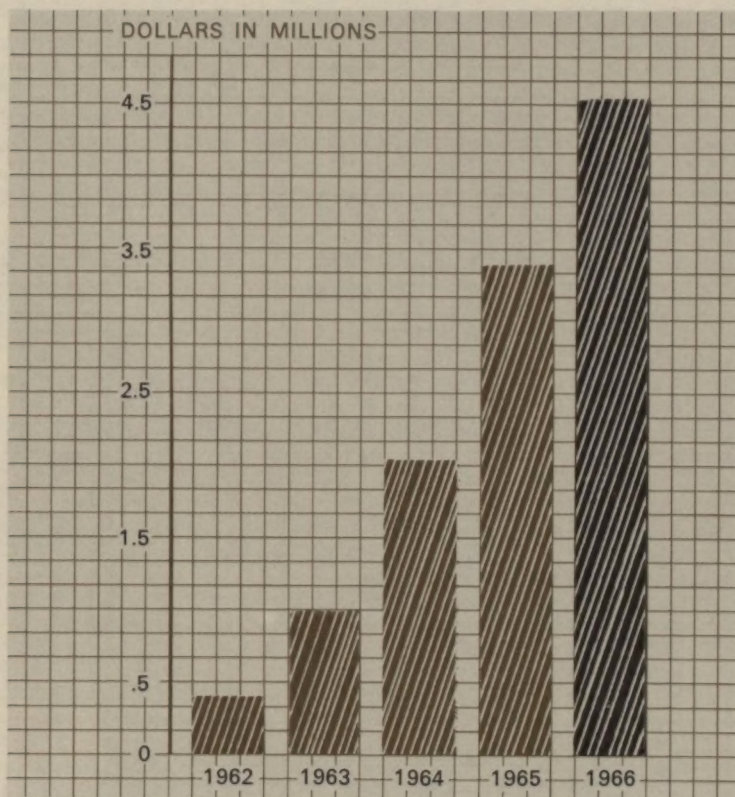
prevail today. However, the press reaction to our price increase is worth noting for another reason: it demonstrated that the McDonald's hamburger has become a part of Americana. Newspapers throughout the country wrote stories reporting the "End of the 15-Cent Hamburger Era" and comparing it to the departure of the nickel telephone call or the 5-cent subway fare. The McDonald's hamburger was accorded virtually institutional status.

It is always a pleasure to be able to report record financial performance to stockholders, but behind these statistics and behind our image as the nation's leading hamburger restaurant chain are other aspects of our corporate activities which are not so widely known. For many years our company has acquired property through purchase or lease and in turn executed improved leases with our licensees for a term concurrent with their license agreements. The company estimates that the real estate which it owns, together with the real estate it leases, has an aggregate market value in excess of \$100 million.

We believe that the real estate activities of our company are so vitally important that we have devoted a special section of our annual report to this phase of our operation. We have used a unique printing process to illustrate, in a step-by-step basis, the procedure by which a McDonald's restaurant is planned, built and opened for business. The illustrations, printed on plastic, graphically depict each major activity, from the original site inspection and acquisition through the various stages of construction and equipment installation. As you leaf through these overlays, you can see for yourself how a McDonald's is developed.

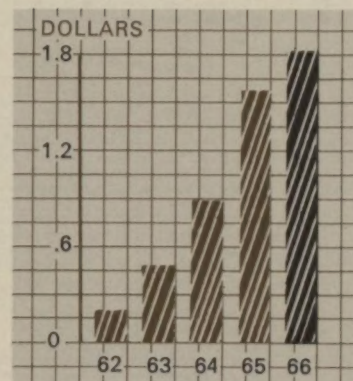
OTHER HIGHLIGHTS

A major milestone for any company is the day it becomes listed on the New York Stock Exchange. We were especially proud of that event when, on July 5, 1966, the company was formally listed—approximately ten years after the company commenced operations, and about one year after our first public offering. Our ticker symbol on the New York Stock Exchange is MCD. The ceremony welcoming us to the "Big Board" was in itself unusual. The president of the New York Stock Exchange took great delight in sampling a McDonald's hamburger during the ceremony.

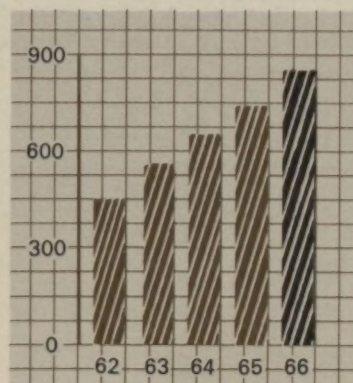


NET INCOME

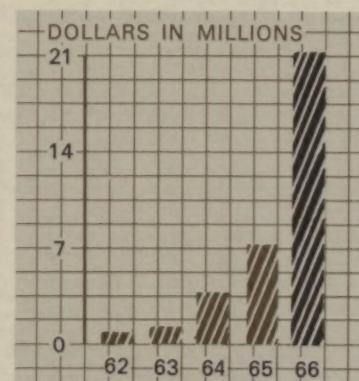
**NET INCOME
PER SHARE**



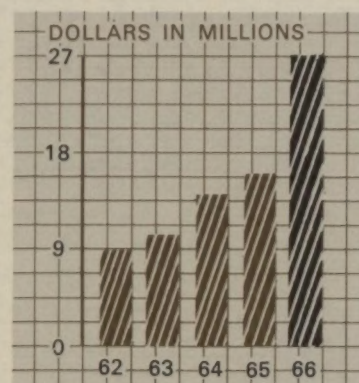
**NUMBER OF
McDONALD'S
at end of year**



**SHAREHOLDERS'
EQUITY**



**REAL ESTATE
and other investments**



McDonald's won recognition in other ways during 1966. We were selected as "Growth Company of the Year" by the National Association of Investment Clubs. We were delighted to have been saluted by Life Magazine with an article about our unique "Hamburger University." A full page in Life related the story of Hamburger University and its training methods. We noted with pleasure its mention of the "University credo"—emphasis on quality and pride in our product.

We were proud to welcome Allen P. Stults, President of the American National Bank and Trust Company of Chicago, and Donald G. Lubin, a partner in the law firm of Sonnenschein Levenson Carlin Nath and Rosenthal of Chicago, to our Board of Directors. Their broad experience will be of great value to your company.

MARKETING

During 1966, we embarked on a substantial program of national advertising and promotion. We were again a co-sponsor of the Macy's Thanksgiving Day Parade on network television and had a float in the parade. In conjunction with our participation in the Macy's Parade, we sponsored a nationwide children's contest, the top 25 prizes being a trip to New York City and a ride on the McDonald's float. The contest drew 10 million entries and generated widespread publicity. We also co-sponsored a number of popular children's programs on all three national networks.

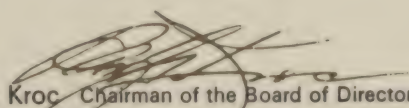
Since ours is a family business, reaching children is only a part of our goal. In line with our expanding advertising and marketing objectives, we attempted to reach more adults, with commercials on telecasts of important sports events. Millions saw our commercials on the World Series telecasts and millions more—probably the largest TV audience in history—on the football Super Bowl on both CBS and NBC in January, 1967.

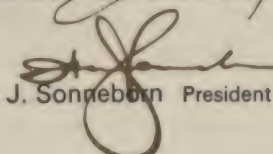
Prime time TV spots are scheduled for 1967 on all three networks, as well as the Macy Thanksgiving Day Parade. With this expanded national program augmenting already well-established local advertising arrangements, we expect to make a solid impact on all of our advertising markets.

The accomplishments of the past year represent the combined achievements of our dedicated personnel and our licensees.

Your company expects to maintain its momentum, and the outlook for 1967 is very favorable. Sales and earnings should continue to improve.

We anticipate that activities initiated in 1966 should have a very favorable effect on sales, profit margins, and earnings in the years ahead.


Ray A. Kroc, Chairman of the Board of Directors


Harry J. Sonneborn, President

DIRECTORS

Ray A. Kroc

Chairman of the Board

Harry J. Sonneborn

President

June Martino

Secretary and Treasurer

Richard J. Boylan

Executive Vice President

Lee P. Stack

Partner—Paine, Webber, Jackson & Curtis, Boston

Allen P. Stults

President—American National Bank & Trust Co. of Chicago

Donald G. Lubin

Partner—Sonnenschein Levinson Carlin Nath & Rosenthal, Chicago

OFFICERS

Ray A. Kroc

Chairman of the Board of Directors & Vice President

Harry J. Sonneborn

President

June Martino

Secretary and Treasurer

Richard J. Boylan

Executive Vice President

Norman D. Axelrad

Vice President and General Counsel

A. H. Crow

Vice President—Real Estate

James C. Schindler

Vice President—Engineering

Fred L. Turner

Vice President—Operations

Robert B. Ryan

Controller

CORPORATE HEADQUARTERS

McDonald's Corporation

221 North LaSalle Street

Chicago, Illinois 60601

TRANSFER AGENTS

Bankers Trust Company
New York, N.Y.

American National Bank & Trust
Company of Chicago
33 North LaSalle Street
Chicago, Illinois 60690

REGISTRAR

Empire Trust Company
New York, N.Y.

The Northern Trust Company
50 South LaSalle Street
Chicago, Illinois 60690

Ray A. Kroc



Harry J. Sonneborn



June Martino



CONSOLIDATED BALANCE SHEET

DECEMBER 31,

ASSETS	1966	1965
CURRENT ASSETS:		
Cash and certificates of deposit	\$ 10,578,764	\$ 3,269,474
Marketable securities, at cost which approximates market	75,110	—
Notes receivable	346,384	276,423
Accounts receivable	1,158,743	1,111,600
Inventories, at cost, which is not in excess of market	367,943	338,107
Prepaid expenses	552,076	530,433
Costs recoverable under financing agreements (Note 1)	6,843,523	5,705,039
Total current assets	19,922,543	11,231,076
OTHER ASSETS AND DEFERRED CHARGES:		
Security deposits on leased property (Note 4)	1,456,449	1,489,062
Notes receivable due after one year	1,812,721	1,403,403
Unamortized debt discount and expense	293,618	454,939
Miscellaneous	439,139	253,559
Total other assets and deferred charges	4,001,927	3,600,963
PROPERTY, PLANT AND EQUIPMENT, AT COST (Note 1):		
Land	8,822,101	3,771,372
Buildings and leasehold improvements	15,379,034	8,897,938
Equipment and signs for units	5,839,512	5,263,472
Furniture, fixtures and other equipment	1,135,034	1,010,719
	31,175,681	18,943,501
Less accumulated depreciation and amortization	4,136,122	2,962,009
Net property, plant and equipment	27,039,559	15,981,492
INTANGIBLE ASSETS:		
Franchise and operating rights (Note 2)	2,462,624	2,462,624
Other, at cost less accumulated amortization	135,452	140,057
Net intangible assets	2,598,076	2,602,681
	<u>\$ 53,562,105</u>	<u>\$ 33,416,212</u>

see accompanying notes beginning on page 16

DECEMBER 31,

LIABILITIES AND SHAREHOLDERS' EQUITY	1966	1965
CURRENT LIABILITIES:		
Notes payable—bank	\$ —	\$ 1,500,000
Accounts payable and accrued liabilities	1,940,762	1,749,509
Federal income taxes	2,269,264	2,100,750
Long-term debt due within one year	2,811,995	2,426,111
Total current liabilities	7,022,021	7,776,370
LONG-TERM DEBT (Notes 1 and 3):		
Mortgage notes and land purchase contracts payable	10,692,804	5,684,251
Notes payable—		
7% promissory	844,534	944,534
Subordinated promissory	1,597,634	1,910,577
Equipment purchases	1,494,018	1,732,818
Total long-term debt	14,628,990	10,272,180
DEFERRED FEDERAL INCOME TAXES (Note 6)	552,520	327,188
SECURITY DEPOSITS BY LESSEES (Note 5)	9,782,781	7,885,780
COMMITMENTS AND CONTINGENT LIABILITIES (Notes 1, 4, 8 and 10)		
SHAREHOLDERS' EQUITY:		
Common stock, no par value—		
Authorized—5,000,000 shares		
Issued and outstanding: 1966—2,587,500 shares;		
1965—2,250,000 shares (Note 7)	287,730	166,800
Additional paid-in capital (Note 7)	9,871,835	—
Retained earnings	11,416,228	6,987,894
Total shareholders' equity	21,575,793	7,154,694
	<u>\$ 53,562,105</u>	<u>\$ 33,416,212</u>

CONSOLIDATED STATEMENT OF INCOME AND RETAINED EARNINGS

	YEARS ENDED DECEMBER 31,	1966	1965
REVENUES:			
Sales by Company-owned units		\$ 24,628,045	\$ 21,802,056
Rental income		11,826,522	8,981,805
Initial location fees		282,587	276,516
Service fees		4,123,064	3,132,430
Initial license fees		708,970	394,681
Other income—net		1,092,240	840,291
	Total revenues	42,661,428	35,427,779
COSTS AND EXPENSES:			
Company-owned units—			
Cost of sales		10,329,652	9,041,622
Rent		807,977	822,132
Depreciation and amortization—			
buildings and equipment		646,147	613,408
Other operating expenses		9,236,730	8,042,154
Interest expense		168,036	81,801
		21,188,542	18,601,117
Expenses applicable to rental income—			
Rent		4,716,599	4,216,553
Depreciation and amortization—			
buildings and equipment		587,993	287,705
Interest expense		531,550	270,342
		5,836,142	4,774,600
General, administrative and selling expenses		6,917,067	5,199,760
Other interest charges (principally on long-term debt)		980,943	885,166
	Total costs and expenses	34,922,694	29,460,643
INCOME BEFORE FEDERAL INCOME TAXES		7,738,734	5,967,136
PROVISION FOR FEDERAL INCOME TAXES (Note 6)		3,227,000	2,565,000
NET INCOME		4,511,734	3,402,136
RETAINED EARNINGS AT BEGINNING OF YEAR		6,987,894	3,585,758
		11,499,628	6,987,894
CHARGE arising from 3 for 2 stock split, effected in the form of a 50% stock dividend (Note 7)		83,400	—
RETAINED EARNINGS AT END OF YEAR		\$ 11,416,228	\$ 6,987,894
NET INCOME PER SHARE OF COMMON STOCK (Note 7)		\$ 1.82	\$ 1.51

see accompanying notes beginning on page 16

CONSOLIDATED STATEMENT OF SOURCE AND DISPOSITION OF WORKING CAPITAL

	YEARS ENDED DECEMBER 31,	1966	1965
SOURCE OF WORKING CAPITAL:			
Net income		\$ 4,511,734	\$ 3,402,136
Charges against net income not involving working capital—			
Depreciation		1,372,177	1,024,456
Amortization of intangible assets and deferred charges		241,550	232,226
Deferred federal income taxes (Note 6)		225,332	123,122
		<u>6,350,793</u>	<u>4,781,940</u>
Sale of common stock (Note 7)		9,909,365	—
Increase in long-term debt		4,356,810	430,912
Increase in security deposits by lessees		1,897,001	1,248,426
Disposals of property, plant and equipment (gains or losses included in net income)		692,970	547,211
		<u>23,206,939</u>	<u>7,008,489</u>
DISPOSITION OF WORKING CAPITAL:			
Additions to property, plant and equipment		13,123,214	3,345,942
Net increase in long-term notes and security deposits receivable		376,705	438,223
Net additions to other assets, deferred charges and intangible assets		261,204	11,409
		<u>13,761,123</u>	<u>3,795,574</u>
INCREASE IN WORKING CAPITAL		<u><u>\$ 9,445,816</u></u>	<u><u>\$ 3,212,915</u></u>

see accompanying notes beginning on page 16

1. FINANCING AGREEMENTS

The Company has arrangements for the sale and leaseback financing of selected McDonald's units. The leases require payment of rent equivalent to monthly amortization of cost, plus interest, generally over a fourteen year term. After five years, the Company has the option to purchase the property for the unamortized costs. At the conclusion of the lease, the title to the property reverts to the Company. The units sold and leased back under these arrangements prior to December 31, 1966 (\$7,613,225) are treated in the accompanying balance sheet as property, plant and equipment and the related rental obligations are included with mortgage debt. Through February 28, 1967, the Company had available lenders' commitments to finance \$7,500,000 of additional property and building costs, \$5,000,000 through sale and leaseback arrangements and \$2,500,000 through other mortgage commitments. Accumulated costs of land and buildings of \$6,843,523 which will be financed by these commitments in 1967 are shown as current assets.

In addition, as of December 31, 1966, costs to complete other properties under construction approximated \$2,800,000.

2. INTANGIBLE ASSETS

In 1961, the Company acquired rights under a 99 year franchise agreement and the underlying interest in the McDonald's System, trademarks and trade names. No amortization is being provided for the cost of these rights as the Company feels there is no decrease in the value.

3. LONG-TERM DEBT

Mortgage notes and land purchase contracts relate to land and buildings purchased and/or constructed by the Company and its subsidiaries. These obligations are generally payable in monthly instalments, with interest ranging from 5½% to 7% per annum, and mature over various terms to fourteen years. At December 31, 1966, land and buildings with aggregate costs of \$16,609,684 were pledged as security for these obligations.

The 7% promissory notes are payable \$100,000 on November 1 of each of the years through 1974, with the balance payable November 1, 1975.

The subordinated promissory notes are due December 31, 1981, and under certain conditions may be extended to December 31, 1991. Payments of principal, interest and premium are based on gross receipts of all units (both Company and independently operated) according to certain formulas set forth in the note agreements, which formulas vary during three payment periods. Each quarter during the first two payments periods, a determination is made of .5% of gross receipts, of which .4% is payable currently to the noteholders and the remaining .1%, "deferred portion," becomes a fixed liability and is payable as explained below. The first period, which ended October 31, 1966, was the time which would have been required to pay the original loan of \$2,700,000 with interest at 6% per annum if the entire .5% of gross receipts were applied as debt reduction. The second period, equal in time to the first period, will end September 30, 1971. The third period is the time required to pay the deferred portion at the rate of .4% of gross receipts after first liquidating the balance, if any, of unpaid principal. In any event, the balance of the principal and the

deferred portion must be paid by December 31, 1991.

Payments made to the noteholders during the first period were allocable equally between principal and interest. Payments during the second period are allocable to principal on the basis of the greater of .2% of gross receipts each quarter, or the unpaid principal at the beginning of the second period divided by the number of quarterly payments to occur during the second period. For 1966, \$873,940 was accrued and subsequently paid to the noteholders. Of this amount \$436,970 was allocated to interest and \$436,970 was allocated to principal.

Notes payable for equipment purchases relate principally to equipment and signs at Company operated units. These notes are generally due in monthly instalments and have maturities ranging up to five years, with interest at 4½% to 7½% per annum. At December 31, 1966, equipment and signs with aggregate cost of \$3,072,264 were pledged as security for the equipment purchase notes.

Aggregate maturities of long-term debt for the five years ending December 31, 1971 are as follows: 1967—\$2,811,995; 1968—\$2,579,950; 1969—\$2,344,018; 1970—\$1,671,476 and 1971—\$1,142,653.

The above maturities include expected principal payments on the subordinated promissory notes based on estimated gross receipts for 1967.

4. LEASE COMMITMENTS AND LEASE DEPOSITS

At December 31, 1966, the Company and certain of its subsidiaries were lessees under approximately 600 ground leases or improved leases covering McDonald's unit locations. Lease terms are generally for twenty years, and in many cases provide for renewal options. Minimum annual rentals under leases in effect at the end of 1966 approximate \$5,587,000 during the ten years 1967 through 1976 and range from \$5,554,000 to \$477,000 during the ten years 1977 through 1986.

Security deposits made by the Company and its subsidiaries under improved leases for unit locations are generally refundable at the end of the tenth year of the lease. Such deposits at December 31, 1966 were refundable as follows:

1967	\$ 79,724
1968	129,167
1969	229,088
1970	342,490
1971	283,155
1972	208,925
1973	32,000
1974	13,400
Subsequent years	138,500
	<u>\$1,456,449</u>

The Company and its subsidiaries also lease certain office space under leases expiring on various dates through 1975. Annual rentals amount to \$287,700.

5. RENTS RECEIVABLE AND DEPOSITS BY LESSEES

The leased properties for units referred to in the preceding Note, as well as certain real estate owned by the Company, have been subleased or leased to unit operators, including subsidiaries of the Company. Sublease terms are generally for twenty years. Minimum annual rentals receivable from

unit operators during the ten years 1967 through 1976 range from \$9,563,000 to \$9,536,000. The subleases or leases with unit operators provide for percentage rental payments based on sales. For the year 1966, the percentage rental income amounted to \$2,896,000.

Lease security deposits received from the unit operators (sublessees or lessees) are generally refundable 50% at the end of the fifteen year and the balance at the termination of the lease. As of December 31, 1966, deposit refunds which will become due for all years through 1974 total \$662,900. Refunds due for the individual years 1975 through 1986 range from \$463,800 to \$1,269,800.

6. FEDERAL INCOME TAXES

The Company and its subsidiaries follow the practice of filing separate federal income tax returns.

Depreciation of buildings is provided for tax purposes on a declining balance method whereas for book and financial statement purposes depreciation is provided on a straight line basis. In addition, the Company defers on the books and in its tax returns certain development program expenses (\$70,182 net of the applicable federal income taxes at December 31, 1966) relating to real estate and construction activities, whereas in the accompanying financial statements such expenditures have been charged against income in the year in which they were incurred. Provision has been made for deferred federal income taxes (\$225,332 in 1966) in recognition of these differences between income reported in the financial statements and taxable income reported in the federal income tax returns.

7. COMMON STOCK AND ADDITIONAL PAID-IN CAPITAL

In connection with the 3 or 2 stock split (effected in the form of a 50% stock dividend) distributed April 18, 1966, the Board of Directors approved the transfer from retained earnings to the common stock account of \$83,400, equivalent to 50% of the balance in the common stock account prior to the split. Shares outstanding at December 31, 1965 have been restated from 1,500,000 to 2,250,000 to reflect this stock split.

In April 1966, the Company sold 337,500 shares of

common stock through a public offering. The \$9,871,835 excess of proceeds (after deducting related expenses of \$30,010) over stated value of the common stock has been credited to additional paid-in capital.

Net income per share of common stock is based on average shares outstanding, adjusted to give effect to the 3 for 2 stock split.

8. EMPLOYMENT CONTRACTS

The Company has long-term employment contracts with three of its officers, who are also major shareholders of the Company. In addition to stipulated annual salaries, the agreements provide for bonuses to such officers, based on a formula applied to consolidated net income (as defined), and for certain payments to these officers (or their surviving spouses) on termination of active service with the Company.

9. SAVINGS AND PROFIT-SHARING PLAN

A trustee savings and profit-sharing plan covers all full time employees of the parent Company and its participating subsidiaries with two or more years of service. Company contributions are determined each year by the Board of Directors and are limited only to the maximum amount deductible for federal income tax purposes. Contributions to the plan authorized by the Board of Directors for 1965 and 1966 were \$100,000 and \$125,000, respectively. Participating employees acquire a vested interest in their pro rata share of the trust fund over a ten year period, distributable under varying methods upon retirement or earlier termination of service.

10. LITIGATION

The Company is defendant in two suits, one of which claims compensation for originating certain advertising and business concepts for the Company. Upon trial, this suit was dismissed in 1966 and is currently being appealed. The other suit claims compensation and damages for alleged interference with contractual employment relationships. In the opinion of the Company's General Counsel, based on the information currently available, both claims are without merit and will, in due course, be resolved in favor of the Company.

Arthur Young & Company
111 West Monroe Street
Chicago, Illinois

The Board of Directors and Shareholders
McDonald's Corporation

We have examined the accompanying consolidated balance sheet of McDonald's Corporation and subsidiaries at December 31, 1966 and the related consolidated statements of income and retained earnings and of source and disposition of working capital for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the statements mentioned above present fairly the consolidated financial position of McDonald's Corporation and subsidiaries at December 31, 1966 and the consolidated results of their operations and the source and disposition of their consolidated working capital for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

February 28, 1967

Arthur Young & Company



ALABAMA

Birmingham 1337 Bessemer Hwy.
 Birmingham 9004 Gadsden Rd.
 Decatur 1208—6th Ave., S.E.
 Ensley 3518 Avenue "E"
 Florence 1214 Florence Blvd.
 Homewood 824 Green Spring Rd.
 Huntsville 2704 Memorial Pkwy.
 Huntsville 2600 N. Memorial Pkwy.
 Mobile 600 Wilson Ave.
 Mobile 2692 Government Blvd.
 Mobile 3119 Moffat Rd.
 Montgomery 443 W. Fairview Ave.
 Muscle Shoals 1503 Woodward Ave.
 Tuscaloosa 715—17th St.

ARIZONA

Tucson 5351 E. Speedway Ave.
ARKANSAS
 Little Rock 3208 University Ave.
 North Little Rock

3217 John F. Kennedy Blvd.
 Pine Bluff 1300 Main St.
CALIFORNIA

Anaheim 3210 Lincoln Ave.
 Anaheim 2411 W. Ball Rd.
 Anaheim 119 W. Ball Rd.
 Arcadia 143 E. Foothill Blvd.
 Azusa 563 E. Foothill Blvd.
 Azusa 843 W. Arrow Hwy.
 Bakersfield 2111 Columbus St.
 Bakersfield 3920 Niles St.
 Bakersfield 250 Oak St.
 Bell 4955 Florence Ave.
 Belmont 522 El Camino Real
 Berkeley 1198 San Pablo Ave.
 Burbank 1127 N. San Fernando Rd.
 Burbank 1701 W. Olive Ave.
 Buena Park 5900 Beach Blvd.
 Canoga Park 20834 Sherman Way
 Carmichael 7329 Fair Oaks Blvd.
 Castro Valley 1620 Strohbridge Ave.
 Chula Vista 619 Broadway
 Compton 1117 S. Long Beach Blvd.
 Costa Mesa 635 W. 19th St.
 Costa Mesa 3141 Harbor Blvd.
 Covina 625 S. Barranca Road
 Downey 12256 Paramount Blvd.
 Duarte 1122 East Huntington Dr.
 El Monte 11612 E. Valley Blvd.
 Escondido 1146 Valley Blvd.
 Fresno 3115 Blackstone
 Fresno 481 E. Shaw Ave.
 Fresno 4505 E. Kings Canyon Rd.
 Fullerton 1341 Brookhurst
 Garden Grove 12542 Harbor Blvd.
 Garden Grove 9852 Westminster Ave.
 Gardena 1747 W. El Segundo Blvd.
 Glendale 1326 E. Colorado Blvd.
 Granada Hills 10350 Reseda Blvd.
 Hawaiian Gardens 12029 Carson St.
 Hayward 26051 Calaroga Ave.
 Hayward 18700 Hesperian Blvd.
 Huntington Beach
 16866 Beach Blvd.
 Huntington Park 2303 Florence Ave.
 Inglewood 4015 West Century Blvd.
 La Habra 801 E. Whittier Blvd.
 Lakewood 4122 Paramount Blvd.
 La Mesa 6952 University Ave.
 La Puente 1830 N. Hacienda Blvd.
 Lawndale 15606 S. Hawthorne Blvd.
 Lomita 1728 W. Lomita Blvd.
 Long Beach 4315 E. Anaheim
 Long Beach 3300 E. Artesia Blvd.
 Long Beach 1400 Atlantic Ave.
 Long Beach 5353 Atlantic Ave.
 Los Angeles 6904 La Tijera
 Los Angeles 5930 W. Pico Blvd.
 Los Angeles 1420 Manchester Ave.
 Lynwood 11833 S. Atlantic Ave.
 Manhattan Beach 1203 Gould Blvd.
 Mission Hills 11015 Sepulveda Blvd.
 Modesto 2118 McHenry Blvd.
 Montebello 2020 W. Beverly Blvd.
 National City 1630 Highland Ave.
 North Hollywood
 11055 Burbank Blvd.
 North Hollywood 12919 Victory Blvd.
 Northridge (Granada Hills)
 10350 Reseda Blvd.
 Norwalk 11053 E. Rosecrans Ave.

Oakland 2901 68th Ave.
 Ontario 832 N. Mountain Ave.
 Orange 606 N. Tustin
 Orange 1839 W. Chapman
 Oxnard 3120 Saviers Rd.
 Pacoima 14024 Osborne St.
 Paramount 8522 E. Rosecrans
 Pasadena 799 North Lake Ave.
 Pasadena 2861 Foothill Blvd.
 Pico Rivera 9309 Slauson
 Pico Rivera 5641 S. Rosemead
 Pomona 2200 N. Garey St.
 Pomona 660 Indian Hill Rd.
 Rancho Cordova 10150 Coloma Rd.
 Redwood City 385 Lathrop
 Reseda 18761 Sherman Way
 Rialto 260 East Foothill Blvd.
 Riverside 2242 University Ave.
 Rosemead 8310 Valley Blvd.
 Sacramento 2312 Arden Way
 Sacramento 2985 Freeport Blvd.
 Sacramento 5008 Auburn Blvd.
 Sacramento 4121 Marconi
 Sacramento 2980 Florin Rd.
 Sacramento 5525 Folsom Rd.
 Salinas 840 E. Alisal
 San Bernardino 1531 N. "E" St.
 San Bernardino 1996 Del Rosa Ave.
 San Diego 4020 Convoy St.
 San Jose 2825 Meridian Ave.
 San Jose 90 E. San Carlos
 San Jose 1069 Saratoga Ave.
 San Jose 1435 S. Winchester Blvd.
 San Jose 1365 Blossom Hill Rd.
 San Jose 1730 Story Rd.
 San Jose 1150 S. Highway No. 9
 San Jose 898 South Bascom Ave.
 San Leandro 14823 E. 14th St.
 San Pablo 1448 San Pablo Ave.
 San Pedro 303 South Gaffey St.
 Santa Ana 3638 W. First St.
 Santa Ana 1526 W. Edinger St.
 Santa Clara 1925 El Camino Real
 Santa Cruz 1421 Mission Street
 Santa Monica 2902 W. Pico Blvd.
 Sepulveda 16908 Parthenia St.
 Southgate 3309 Tweedy Blvd.
 South Pasadena 716 Fair Oaks Ave.
 South San Francisco
 435 El Camino Real
 Stanton 8461 Katella
 Stockton 4515 Pacific Ave.
 Sunnyvale 1169 El Camino Real
 Temple City 9831 E. Las Tunas Dr.
 Thousand Oaks 605 E. Janss Rd.
 Torrance 17305 Crenshaw Blvd.
 Torrance 1452 W. Carson St.
 Torrance 5019 Torrance Blvd.
 Vallejo 3289 Sonoma Blvd.
 Van Nuys 7045 Van Nuys Blvd.
 Venice 2457 Lincoln Blvd.
 Ventura 5980 Telegraph Road
 Westminster 7112 Westminster Ave.
 Whittier 15710 Leffingwell Road
 Wilmington 230 E. Pacific Coast Hwy.
 Woodland Hills 19762 Ventura Blvd.
COLORADO
 Arvada 9978 Ralston Rd.
 Aurora 11025 E. Colfax
 Boulder 1958—28th St.
 Colorado Springs 1703 S. 8th St.
 Colorado Springs 207 N. Wahsatch
 Colorado Springs
 1244 Academy Blvd.
 Denver 1100 S. Colorado Blvd.
 Denver 3050 W. Jewell Ave.
 Denver 2120 W. Alameda
 Denver 505 E. Colfax
 Denver 5310 E. Colfax St.
 Denver 10925 Colfax, West
 Denver 599 W. 104th Ave.
 Denver 2655 California
 Denver 4215 W. Colfax
 Denver 4900 E. 35th St.
 Englewood 540 W. Hamden
 Ft. Collins 2501 S. College Ave.
 Grand Junction 2555 North Ave.
 Greeley 2440—8th Ave.
 Lakewood 825 Wadsworth
 Littleton 5990 South Broadway
 Pueblo 3416 W. Northern St.

Pueblo 800 W. 6th St.
 Westminster 7300 Federal St.
 Wheat Ridge 3890 Wadsworth Blvd.
CONNECTICUT
 Bridgeport 4219 Main St.
 Bristol 646 Farmington Ave.
 Danbury Newton Rd.
 (Berkshire Shopping Center)
 Enfield Enfield St.—Rt. 5
 Greenwich 208 W. Putnam Ave.
 Hamden 2390 Dixwell Ave.
 Manchester 46 W. Center St.
 Meriden 783 E. Main St.
 Middletown 914 Washington St.
 Milford 4323 Bridgeport
 New Britain 963 W. Main St.
 New London 404 Coleman St.
 Newington 2375 Berlin Turnpike
 Norwalk 340 Main St.
 Orange 57 Boston Post Rd.
 Southington 675 Queen St.
 Torrington 1347 E. Main Street
 Waterbury
 Thomaston Ave. & Colonial Plaza
 Windsor 330 Windsor Rd.
DELAWARE
 Newark 374 E. Main St.
 Wilmington
 3924 Robert Kirkwood Hwy.
 Wilmington 101 New Rd.
DISTRICT OF COLUMBIA
 Washington, D.C. 4301 Deane Ave.
 Washington
 4950 South Dakota Ave., N.E.
 Washington
 1164 Bladensburg Rd., N.E.
 Washington 75 New York Ave., N.E.
 Washington
 1229 New York Ave.
 Washington 5948 Georgia Ave., N.W.
 Washington
 1603 Good Hope Rd., S.E.
FLORIDA
 Bradenton 4711—14th St., W.
 Clearwater 1860 Gulf-To-Bay Blvd.
 Cocoa 938 Dixon Blvd.
 Daytona Beach 2777 N. Atlantic Ave.
 Daytona Beach 9 North Ocean Ave.
 Ft. Lauderdale 3120 W. Broward Blvd.
 Ft. Lauderdale 505 E. Sunrise Blvd.
 Fort Meyers 3645 Cleveland Ave.
 Fort Pierce 1612 Delaware Ave.
 Fort Walton Beach
 Eglin Parkway & Washington Ave.
 Hialeah 460 Hialeah Dr.
 Hialeah 1101 W. 49th St.
 Holly Hill 151 Ridgewood Ave.
 Hollywood 5835 Hollywood Blvd.
 Jacksonville 6552 Beach Blvd.
 Jacksonville 6610 N. Main St.
 Jacksonville 6546 Normandy Blvd.
 Lakeland 715 E. Memorial Blvd.
 Lakeland 2735 S. Florida Ave.
 Lake Worth 2315 N. Dixie
 Largo 219 N. Missouri Ave.
 Melbourne 1521 Hibiscus Blvd.
 Merritt Island 410 Courtney Pike
 Miami 3145 N.W. 7th St.
 Miami 8349 S.W. 40th St.
 Miami 3325 N.W. 79th St.
 Miami 10775 27th Ave.
 Miami 6150 S. Dixie Hwy.
 Miami 200 N.E. 167th Street
 North Miami Beach
 13750 Biscayne Blvd.
 Oakland Park 1352 Commercial Blvd.
 Oakland Park
 265 Oakland Park Blvd.
 Ocala 2015 S. Pine St., U.S. 441
 Orlando 4801 E. Colonial Dr.
 Orlando 2501 W. Colonial Dr.
 Panama City 717 W. Harrison
 Pensacola 3107 N. Pace Blvd.
 Pensacola 1107 Navy Blvd.
 Pinellas Park 5170 Park Blvd.
 Riviera Beach 3551 N. Broadway
 St. Petersburg 260—34th St., N.
 St. Petersburg 1018—62nd Ave., N.
 Sarasota 1707 S. Tamiami Trail
 South Pasadena
 1200 S. Pasadena Ave.

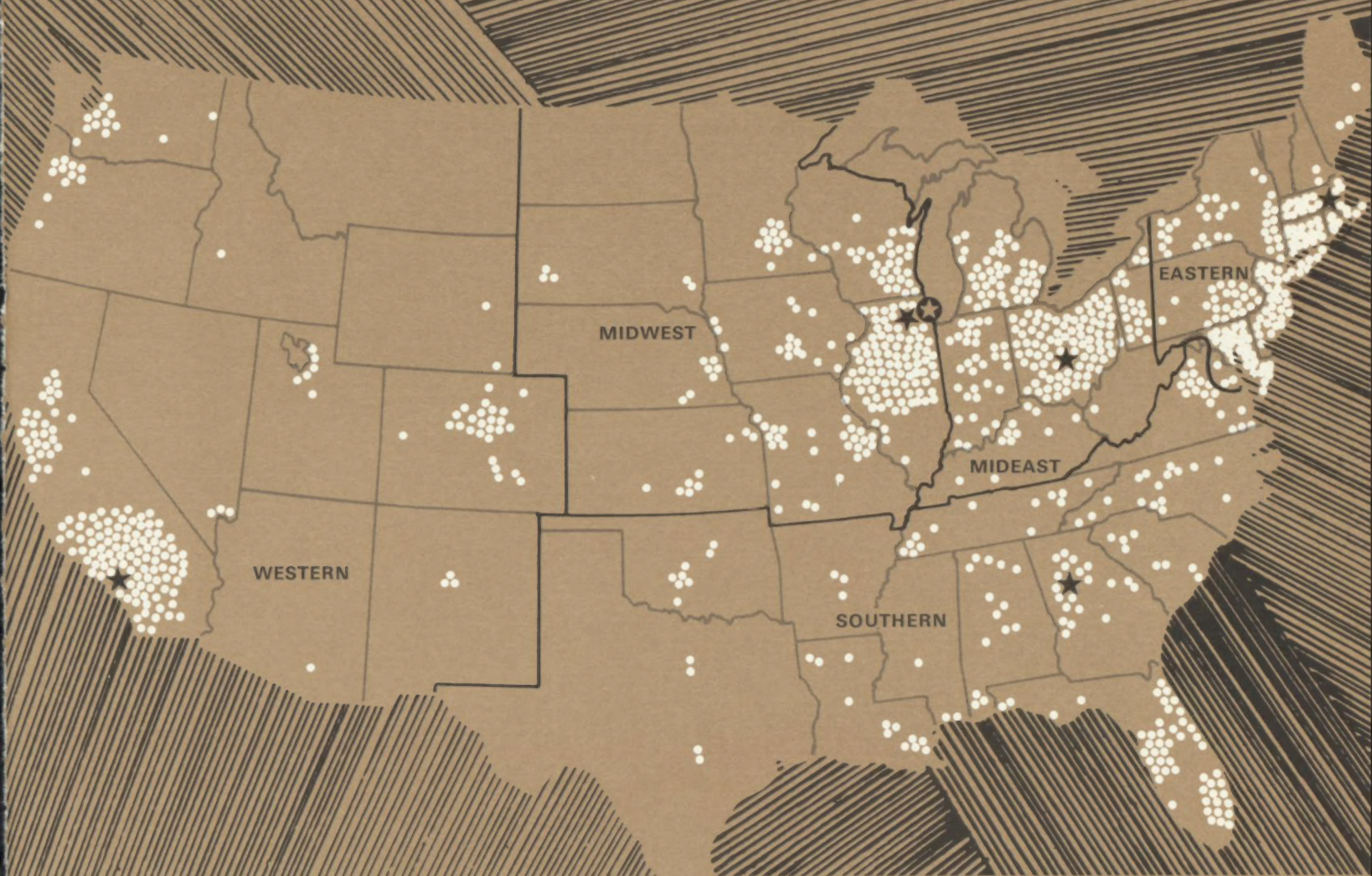
Tallahassee 1701 W. Tennessee St.
 Tampa 3515 S. Dale Mabry Blvd.
 Tampa 8214 Florida Ave.
 Tampa 3411 E. Temple Terrace Hwy.
 Tampa 4009 N. Armenia
 Tampa 4333 West Hillsboro Ave.
 Winter Haven 6th St. & Ave. "D"
GEORGIA
 Athens 1124 Prince Ave.
 Atlanta 2953 Peachtree Rd. N.E.
 Atlanta 1826 Stewart Ave., S.W.
 Atlanta 1411 Venetian Dr., S.W.
 Atlanta 4362 Roswell Rd., N.E.
 Atlanta 550 McDonough Blvd.
 Augusta 1464 Walton Way
 Augusta 2510 Peach Orchard Rd.
 Columbus 3315 Macon Rd.
 Columbus 3613 Victory Dr.
 Decatur 1917 Candler Rd.
 Decatur 2181 N. Decatur Rd.
 Decatur 4034 Glenwood Rd.
 Doraville 5220 Buford Hwy.
 East Point 3183 Main St.
 Hapeville 557 Central Ave.
 Macon 1450 Rocky Creek Rd.
 Marietta 479 S. Four Lane Hwy.
 Rome 1504 Turner-McCall Blvd.
 Sandy Springs 6049 Roswell Rd.
IDAHO
 Boise 510 N. Orchard
ILLINOIS
 Aurora 1023 N. Lake St.
 Barrington 227 W. Northwest Hwy.
 Belleville 4222 W. Main St.
 Berwyn 6900 W. Ogden Ave.
 Berwyn 7135 W. Roosevelt Rd.
 Blue Island 11920 S. Western Ave.
 Bradley 327 S. Kinzie Ave., R.R. 54
 Bridgeview 7170 W. 87th St.
 Cahokia 1110 Camp Jackson Rd.
 Calumet City 656 Schrum Rd.
 Carbondale Murdale Shopping Cen.
 Carpentersville R. 25 & Ravine Blvd.
 Chicago 3039 N. Central
 Chicago 4320 N. Cicero Ave.
 Chicago 4830 S. Cicero Ave.
 Chicago 6829 N. Clark St.
 Chicago 2635 N. Clark
 Chicago 11667 S. Halsted St.
 Chicago 5733 S. Kedzie Ave.
 Chicago 10320 S. Kedzie Ave.
 Chicago 635 E. Pershing Rd.
 Chicago 3241 W. Peterson Ave.
 Chicago 6560 S. Stony Island Ave.
 Chicago 7601 S. Vincennes Ave.
 Chicago 25 E. 35th St.
 Chicago 2425 E. 79th St.
 Chicago 2048 W. 79th St.
 Chicago 550 E. 103rd St.
 Chicago 3855 W. Lawrence Ave.
 Chicago 6720 W. Archer Ave.
 Chicago 5220 W. Madison
 Chicago 2609 S. Kedzie Ave.
 Chicago 6125 N. Milwaukee
 Chicago 6335 S. Park
 Chicago 1443 E. 87th St.
 Chicago Heights 1505 Western Ave.
 Crystal Lake 130 S. Virginia St.
 Danville 109 S. Gilbert
 Decatur 2735 N. Oakland
 Deerfield 40 S. Waukegan Rd.
 De Kalb 805 W. Lincoln Hwy.
 Des Plaines 400 N. Lee St.
 Dolton 226 W. Sibley Blvd.
 Downers Grove 225 Ogden Ave.
 East Peoria 406 Junction Ave.
 East St. Louis 809 St. Louis Ave.
 Elgin 481 Gifford
 Elgin 1480 Larkin St.
 Elk Grove 1912 E. Higgins Rd.
 Evanston 1117 Howard St.
 Forest Park 420 Des Plaines Ave.
 Freeport 1300 W. Galena
 Galesburg 1072 N. Henderson
 Glen Ellyn 445 W. Roosevelt Rd.
 Glenview 530 Waukegan Rd.
 Granite City 1515 Johnson Rd.
 Harwood Heights
 5022 N. Harlem Ave.
 Joliet 1515 W. Jefferson
 La Grange 9941 W. 55th St.

Libertyville 1330 N. Milwaukee Ave.
Markham 3010 W. 159th St.
Maywood Lake St. & First Ave.
Midlothian 14601 S. Crawford
Moline 3433—23rd Ave.
Mt. Prospect 100 W. Rand Rd.
Niles 7937 N. Milwaukee Ave.
Normal 804 S. Main St.
North Chicago 2211 Dugdale Rd.
Northlake 1 East North Ave.
Oaklawn 9128 S. Cicero Ave.
Oak Park 111 W. Madison St.
Palatine 1592 E. Northwest Hwy.
Pekin 1013 Court St.
Peoria 3600 N. University
Quincy 3201 E. Broadway
Rockford 3137 N. Main St.
Rockford 2715 Charles St.
Rock Island 2409—11th St.
St. Charles 1915 W. Main St.
Skokie 4830 Dempster Rd.
Springfield 2849 S. 6th St.
Springfield 1825 S. MacArthur Blvd.
Urbana 304 E. University
Villa Park 350 E. St. Charles Rd.
Waukegan 1310 N. Lewis Ave.
West Peoria 627 N. Western
Wheeling 188 E. Dundee Rd.
INDIANA
Anderson 1324 Jackson
Bloomington 2300 N. Walnut
Clarksville 1420 Eastern Blvd.
Elkhart 130 N. Main St.
Evansville 2500 S. Kentucky
Evansville 2010 Highway 41, N.
Ft. Wayne U.S. 30, East
Ft. Wayne 335 E. California Rd.
Ft. Wayne 206 W. Jefferson
Ft. Wayne 4850 S. Calhoun
Gary 5377 Broadway
Gary 720 W. 5th Ave.
Gary 6021—23 Melton Rd.
Hammond 7443 Indianapolis Blvd.
Highland 3957 Ridge Rd.
Indianapolis 5265 E. 38th St.
Indianapolis 3920 S. Shelby St.
Indianapolis 3745 N. Post Rd.
Indianapolis 2524 S. Cty. Line Rd.
Indianapolis 4645 West 38th St.
Jeffersonville 1522 E. 10th St.
Kokomo 3035 S. La Fountaine
Kokomo 300 E. Sycamore
Marion 1225 N. Baldwin Ave.
Michigan City 3507 S. Franklin
Mishawaka 2620 Lincolnway, West
Muncie 500 E. St. Charles St.
Richmond 1725 E. Main Street
South Bend 402 N. Michigan St.
South Bend 2001 S. Michigan St.
Terre Haute 248 S. 7th St.
West La Fayette 212 Brown St. Levee
IOWA
Burlington 1725 Roosevelt Rd.
Cedar Falls 2215 Main St.
Council Bluffs 2629 W. Broadway
Davenport 2378 Rockingham Rd.
Davenport 3303 Brady St.
Des Moines 4814 S.W. 9th St.
Des Moines 2540 Hubbell Blvd.
Des Moines 6125 Grand Ave.
Des Moines 3817 E. 14th St.
Des Moines 3610 Merle Hay Rd.
Des Moines 3116 Forest Ave.
Iowa City
 817 S. Riverside Dr., Hwy. 218
Mason City 1809 S. Federal Ave.
Ottumwa 820 W. 2nd St.
Sioux City 3093 Hamilton Blvd.
Sioux City 4105 Morningside Ave.
Waterloo
 1401 Headford, Hwy. 218 North
KANSAS
Hutchinson 20 E. 4th Ave.
Kansas City 901 Minnesota Ave.
Overland Park 7716 Metcalf
Topeka 3117 S. Topeka Ave.
Wichita 1811 N. Hillside
Wichita 2615 W. 13th St.
Wichita 2418 S. Seneca Ave.
Wichita 1050 N. Broadway
Wichita 1630 S. Hillside
KENTUCKY
Ashland 2550 Winchester Ave.

Bowling Green 1423 Laurel St.
Erlanger 3050 Dixie Hwy.
Hopkinsville 2604 Ft. Campbell Blvd.
Lexington 771 New Circle Rd.
Louisville 1245 Bardstown Rd.
Louisville 3014 Hunsinger Lane
Louisville 5600 Preston Hwy.
Louisville 3340 Taylor Blvd.
Newport 1930 Alexander Pike
Pleasure Ridge Park 8600 Dixie Hwy.
LOUISIANA
Alexandria 1100 N. Mac Arthur Dr.
Algiers 4585 General Myers Ave.
Baton Rouge 6004 Plank Rd.
Baton Rouge 265 W. State St.
Baton Rouge 5224 Florida Blvd.
Gretna 299 W. Bank Expressway
Kenner 2145 Veterans Hwy.
Metairie 5015 Airline Hwy.
Monroe 1406 W. 18th St.
New Orleans
 10264 Chef Menteur Highway
Shreveport
 1302 Shreveport-Barksdale Hwy.
Shreveport 3000 W. 70th St.
MAINE
Bangor 632 Broadway
Lewiston 1240 Lisbon Rd.
Portland 332 St. John St.
MARYLAND
Annapolis 1941 West St.
Annapolis Route 50
Baltimore 7536 Bel Air Rd.
Baltimore 8227 Liberty Rd.
Baltimore 502 Reisterstown Rd.
Baltimore 7734 Wise Ave.
Beltsville 10531 Baltimore Blvd.
Coral Hills 5211 Marlboro Pike
Forest Heights 5501 Livingston Rd.
Forestville 6704 Chavez Lane
Glen Burnie
 7010 Ritchie Hwy., N.W.
Greenbelt 6219 Greenbelt Rd.
Hyattsville 2306 University Blvd., E.
Hyattsville 6301 New Hampshire Ave.
Lanham 6801 Annapolis Rd.
Laurel 833 W. Washington Blvd.
Odenton 1502 Annapolis Road
Riverdale 6100 Baltimore Ave.
Riverdale 5600 Riverdale Rd.
Rockville 1390 Rockville Pike
Seat Pleasant
 7131 George Palmer Hwy.
Severna Park
 No. 2 Baltimore-Annapolis Hwy.
Silver Springs 12312 Georgia Ave.
Suitland 4777 Allentown Rd., S.E.
Towson 1619 E. Joppa Rd.
MASSACHUSETTS
Andover 195 N. Main St.
Beverly 19 Cabot St.
Brockton 908 N. Montebello St.
Chicopee 1460 Memorial Dr.
Dorchester 515 Gallivan Blvd.
Fall River 44 Wm. S. Canning Blvd.
Fitchburg 334 John Fitch Hwy.
Lowell 797 Rogers St.
Natick 290 Worcester Rd.
Northampton 221 King Street
North Weymouth 191 Bridge St.
Pittsfield 6 Cheshire Rd.
Reading 413 Main St.
Revere 126 Squire Rd.
Springfield 809 Boston Post Rd.
Stoughton 418 N. Washington St.
West Roxbury
 718-28 American Legion Hwy.
West Roxbury 1650 VFW Parkway
West Springfield 352 Riverdale
Worcester 995 Main St.
MICHIGAN
Ann Arbor 2000 W. Stadium Blvd.
Battle Creek 812 W. Columbia
Bay City 918 N. Euclid
Bay City 2990 Center Ave.
Benton Harbor 1681 Highway M-139
Dearborn 13300 Ford Rd.
Dearborn Heights
 25660 Michigan Ave.
Dearborn Heights
 6412 N. Telegraph Rd.
Detroit 26930 Plymouth Rd.

Detroit 18430 Grand River Rd.
East Lansing
 1024 E. Grand River Blvd.
East Lansing
 234 W. Grand River Blvd.
Flint G-3391 S. Saginaw St.
Flint 3212 Clio Rd.
Flint G-5390 N. Saginaw
Flint 3719 Davison Rd., E.
Garden City 2205 Middle Belt Rd.
Grand Rapids 1221—28th St., S.W.
Grand Rapids
 3814 Plainfield Rd., N.E.
Grand Rapids Division Street
Jackson 407 W. Prospect
Jackson 910 N. West St.
Kalamazoo 5112 S. Westnedge Ave.
Kalamazoo 2026 W. Main St.
Lansing 2120 N. Larch
Lansing 4700 S. Cedar St.
Lansing 4015 W. Saginaw
Lincoln Park 2106 Dix Hwy.
Madison Heights 28220 John R
Midland 1711 S. Saginaw St.
Mt. Clemens 37701 Gratiot
Muskegon 1831 Sherman Blvd., W.
Muskegon 1491 Apple Ave.
Pontiac 810 N. Perry St.
Port Huron 1125—24th St.
Roseville 27901 Gratiot Ave.
Saginaw 5008 State St.
Saginaw 3700 E. Genesee
Saginaw 2745 Bay Rd.
St. Clair Shores 31255 Harper Ave.
Southgate 14845 Eureka Rd.
Warren 27480 Van Dyke
MINNESOTA
Crystal 5400 W. Broadway
Golden Valley 720 N. Winnetka
Mankato 701 Rhine St.
Minneapolis 6320 W. Lake St.
Minneapolis 4605 Central Ave., N.E.
Minneapolis 8040 Nicollet Ave.
Minneapolis 407—15th Ave., S.E.
St. Paul 2075 Snelling Ave., N.
St. Paul 1165 Prosperity
St. Paul 551 Jefferson St.
West St. Paul 1273 S. Roberts Rd.
White Bear Lake
 2070 E. County Rd., E.
Winona 1620 Service Dr.
MISSISSIPPI
Biloxi 2806 Pass Christian Rd.
Gulfport 2014 Pass Rd.
Jackson 1801 Highway No. 80, W.
MISSOURI
Bel-Ridge 8624 Natural Bridge Rd.
Berkeley 8320 Airport Rd.
Breckenridge Hills
 9783 A. St. Charles Rock Rd.
Brentwood 8100 Manchester Rd.
Columbia 205 Highway 70
Crestwood 9915 Watson Rd.
Ferguson 9131 W. Florissant Ave.
Grandview 12407 Blue Ridge Ext.
Hazelwood 7224 N. Lindbergh Blvd.
Independence 10302 Highway 40
Jefferson City 1407 W. Dunklin
Jennings 9416 U.S. 67, North
Joplin 2701 S. Main St.
Kansas City 2904 Prospect Ave.
Kansas City 3115 Raytown Rd.
Kansas City 8020 S. Highway 71
Kansas City 4900 Swope Parkway
Kansas City 4002 N. Oak St.
Mehlville LeMay Ferry & Lindberg
Page Dale 7227 Page
St. Joseph 601 N. Belt Hwy. 71
St. Louis 10910 New Halls Ferry Rd.
St. Louis 7241 Gravois Ave.
Springfield 501 W. Sunshine
Springfield 1122 W. Kearney
Sugar Creek 11700 Highway 24
University City 8127 Olive Street Rd.
NEBRASKA
Lincoln 5305 E. "O" St.
Lincoln 865 N. 27th Street
Omaha 8022 W. Dodge Hwy.
Omaha 4804 Ames St.
Omaha 2404 Cuming St.
Omaha 4420 S. 24th St.
Omaha 4005 S. 42nd St.

NEVADA
Las Vegas 2830 E. Charleston Blvd.
Las Vegas 4840 W. Charleston
North Las Vegas
 1000 E. Lake Mead Blvd.
Manchester 196 S. Willow St.
Salem 225-229 Broadway Rt. 28
NEW JERSEY
Avenel 1256 St. George Ave.
Belleville 663 Washington Ave.
Camden 2720 Mt. Ephraim Ave.
Cherry Hill 801 Route 38
East Brunswick 730 Route 18
Edgewater Park
 Rural Delivery, Beverly, N.J.
Edison 1966 Highway 27
Fair Lawn 37-01 Broadway
Magnolia 402 S. White Horse Pike
Middlesex 716 Bound Brook Rd.
Middletown 925 Highway 35
Moorestown West Trenton Ave.
Mount Ephraim 259 Black Horse Pk.
Neptune Route 35 & Milton Ave.
Perth Amboy
 637 New Brunswick Ave.
Pleasantville 750 Black Horse Pike
Rahway Rt. No. 1 & Lawrence Ave.
River Edge 11118 Main Ave.
Sayreville Route #9
Trenton 1885 N. Olden Ave.
Trenton 2603 S. Broad St.
Trenton 410 Highway #33
Union Rt. 22 at N. Michigan Ave.
Vineland 58 N. Delsea Dr.
Westampton (Mt. Holly)
 Burlington
 Mt. Holly R. & Holly Lane
Woodbury Heights
 201 S. Evergreen Ave.
NEW MEXICO
Albuquerque
 5900 Menaul Blvd., N.E.
Albuquerque
 925 San Pedro Blvd., N.E.
Albuquerque 5324—4th St., N.W.
NEW YORK
Albany 60 N. Broadway
Albany 1006 W. Central Ave.
Amherst 3424 Sheridan Dr.
Binghamton W. State at N. Way St.
Buffalo 1385 Niagara Falls Blvd.
Buffalo 666 Fillmore
Buffalo 1338 Main St.
Buffalo 860 Hertel Ave.
Centereach, L.I.
 1665 Middle Country Rd.
Cheektowaga 3815 Union Rd.
De Pew 5202 Transit Rd.
East Northport 1999 Jericho Trnkp.
E. Patchogue, L.I. Montauk Hwy.
Endicott 231 Vestal Ave.
Islip, L.I. 107 Main St.
Ithaca 364 Elmira Rd.
Jamestown 957 Fairmount Ave.
Kingston 555 Albany Ave.
Lackawanna 1105 Ridge Rd.
Latham 753 New Loudon Rd.
Levittown, L.I.
 3839 Hempstead Turnpike
Lindenhurst 334 E. Montauk Hwy.
Mamaroneck
 1205 Old Boston Post Rd.
Merrick, L.I. 1813 Merrick Rd.
New Hartford 57 Seneca Turnpike
Niagara Falls 8420 Pine Ave.
North Tonawanda 333 Meadow Dr.
Oceanside 31-35 Atlantic Ave.
Plainview 818 Old Country Rd.
Queensbury Rt. 9 & Aviation Rd.
Rome 1707 Black River Blvd.
Syracuse 3207 Erie Blvd.
Syracuse 3806 Brewerton Rd.
Vestal 3761 Vestal Pkwy., E.
Westbury 35 Old Country Rd.
West Seneca 1154 Union Rd.
Yorkville 419 Oriskany Blvd.
NORTH CAROLINA
Asheville 51 Tunnel Rd.
Asheville 985 Patton Ave.



★ national office ★ regional offices • units

Look for the Golden Arches® . . . as you travel from coast to coast

Burlington 1344 N. Church St.
Charlotte

3300 N. Independence Blvd.
Charlotte 2402 South Blvd.
Charlotte 2745 Freedom Dr.
Durham Roxboro & Avondale
Fayetteville 1342 Bragg Blvd.
Gastonia 1500 E. Franklin Ave.
Greensboro 1101 Summit Ave.
Greensboro 2807 High Point Rd.
Greensboro 1502 Northwood
High Point 1901 N. Main St.
Wilmington 3901 Market St.
Winston-Salem 2900 Reynolda Rd.
Winston-Salem

507 Corporation Pkwy.

OHIO

Akron 2021 E. Market St.
Akron 1720 W. Exchange
Akron 1360 East Ave.
Akron 946 E. Waterloo Rd.
Akron 409 E. Exchange
Ashtabula 2403 W. Prospect
Barberton 1195 Wooster Rd., W.
Boardman 15 Boardman-Canfield Rd.
Brook Park 14841 Snow Rd.
Canton 4629 N. Cleveland Ave.
Canton 4757 Lincoln Way, East
Canton 3048 Mahoning Rd.
Canton 902 Cherry Ave., N.E.
Cincinnati N. Bend Rd. & W. Fork Rd.
Cincinnati 7916 Montgomery Rd.
Cincinnati 6291 Glenway Ave.
Cincinnati 27 Calhoun St.
Cleveland 16910 Lake Shore Blvd.
Cleveland 8230 Euclid Ave.
Cleveland 13830 Triskett Rd.
Cleveland 5616 Memphis
Cleveland 18126 Euclid Ave.
Cleveland 9101 Kinsman Ave.
Cleveland 14235 Kinsman Ave.
Cleveland 10411 St. Clair Ave.
Cleveland 988 E. 152nd St.
Cleveland 6654 Broadway
Columbus 95 S. Hamilton Rd.
Columbus 3500 E. Broad St.
Columbus 3643 S. High St.
Columbus 2815 Winchester Pike
Columbus 3605 W. Broad St.
Columbus 5295 N. High St.
Columbus 3411 Cleveland Ave.
Columbus 2823 Olentangy River Rd.
Columbus 2055 Cleveland Ave.
Columbus 1972 N. High St.
Cuyahoga Falls 1787 State Rd.
Dayton 4501 Linden Ave.
Dayton 3918 Free Pike
Dayton 3729 Germantown Pike
East Cleveland 13701 Euclid
Fairview Park 22535 Lorain Rd.
Findlay 1225 Tiffin Rd.
Hamilton 1771 S. Erie Blvd.
Kettering 2901 Wilmington Pike
Lakewood 18228 Sloane Ave.
Liberty Township 3309 Belmont Rd.
Lima 1571 Allentown Rd.
Lorain 2500 W. Erie Rd.
Lorain 1342 Colorado Ave.
Mansfield 1435 Park Avenue, West
Maple Heights 15500 Broadway
Maple Heights 5114 Northfield Rd.
Marion 501 N. Main St.
Mayfield Heights 6225 Mayfield Rd.
Mentor 8775 Mentor Ave.
Middletown 2351 N. Verity Pkwy.
Moraine City 4032 Kettering Blvd.
Newark 45 Union St.
Northfield 10650 Northfield Rd.
North Olmstead 27332 Lorain Rd.
North Ridgeville
39005 Center Ridge Rd.
Oregon 2325 Woodville Rd.
Parma 2200 Snow Rd.
Parma 5301 Pearl Rd.
Parma Heights 6421 Pearl Rd.
Sandusky 1934 Cleveland Rd.
South Euclid 4500 Mayfield Rd.
Springfield 2328 E. Main St.
Steubenville 2114 Sunset Blvd.
Toledo 2112 Laskey Rd.
Toledo 3138 Secor Rd.

Toledo 3345 W. Monroe
Toledo 2259 S. Byrne Rd.
Toledo 3158 Cherry St.
Toledo 805 North Reynolds
Warren 2841 W. Market St.
Warren 4468 Youngstown Rd., S.E.
Wickliffe 29107 Euclid Ave.
Willowick 31115 Vine St.
Youngstown 1990 McCarney Rd.
Youngstown 840 E. Midlothian
Zanesville 2739 Maple Ave.

OKLAHOMA

Lawton 3144 Cache
Oklahoma City 2630 S.W. 29th St.
Oklahoma City 2336 N.W. 23rd.
Oklahoma City 4725 N.W. 39th St.
Oklahoma City 6910 N. May St.
Oklahoma City
6012 S. Pennsylvania Ave.
Tulsa 4631 S. Peoria Ave.
Tulsa 4003 E. 11th St.

OREGON

Beaverton
9375 Beaverton Hillsdale Hwy.
Eugene 1417 Villard
Milwaukie
15114 S. E. McLoughlin Blvd.
Portland 551 N.E. 122nd Ave.
Portland 2875 S.E. Powell Blvd.
Portland 6300 N. Lombard
Portland 9100 S.E. Powell Blvd.
Portland 3510 N.E. Union Ave.
Portland 3330 N.E. 82nd Ave.
Rockwood 18430 S.E. Stark
Salem 1110 Center St., N.E.

PENNSYLVANIA

Abington 1663 Old York Rd.
Allentown 3020 Lehigh St.
Allentown 1321 Union Blvd.
Allentown 721 Cedar Crest Blvd.
Allentown 2137 McArthur Rd.
Baden Ohio River Blvd.
Beaver Falls 200 Ninth Ave.
Bethel Park Boro 5261 Library Rd.
Bethlehem 1907 Stefklo Blvd.
Camp Hill
83 Expressway at Carlisle Rd.
Clifton Heights 531 Baltimore Pike
Erie 4319 Peach St.
Erie 2170 E. Lake Rd.
Erie 909 Peninsula Dr.
Harrisburg 3710 E. Walnut St.
Hatboro 121 N. York Rd.
Johnstown 737 Scalp Ave.
Lancaster 1841 Columbia Ave.
Levittown
3701 New Rodgers Rd. RR413
McKeesport
929 E. Pittsburgh-McKeesport Blvd.
Morrisville West Trenton Ave.
New Castle 2425 New Wilmington
New Kensington 2741 Leechburg Rd.
Philadelphia 8901 N. Frankford Ave.
Philadelphia 9970 Bustleton Ave.
Pittsburgh 4849 McKnight Rd.
Pittsburgh 365 Ohio River Blvd.
Pittsburgh 11591 Frankstown Rd.
Pittsburgh 830 Clairton Blvd.
Reading
Lancaster Ave. & Carroll Ave.
Scranton Keyser Ave.
Sharon 1908 E. State St.
Uniontown 575 Morgantown St.
Washington 200 Murtland Ave.
Wexford
Rt. 19 at Richards Rd., R.D. No. 3
Wilkes-Barre 2175 Robinson Blvd.
Wilkes-Barre 187 River Rd.
Williamsport 1730 E. Third St.

RHODE ISLAND

East Providence 484 Taunton Ave.
Middletown 149 Main St.
Johnston Hartford Ave.
Warwick 2814 S. Post Rd.
Warwick 860 Post Road

SOUTH CAROLINA

Anderson Belvedere Shopping Center
Charleston 1109 Savannah Hwy.
Charleston 5510 Rivers Ave.
Columbia 4801 Garner's Ferry Rd.

Greenville 461 S. Pleasantburg Dr.
Greenville 615 Cedar Lane
Spartanburg 120 W. Cleveland St.
West Columbia

1303 Charleston Hwy.

SOUTH DAKOTA

Rapid City 2223 W. Main St.
Rapid City 720 Cleveland St.
Rapid City 804 East North St.
Sioux Falls 3200 S. Minnesota Ave.
Sioux Falls 121 N. Indiana

TENNESSEE

Chattanooga 5701 Ringgold Rd.
Clarksville 792 North Second St.
Kingsport 2330 Fort Henry Dr.
Knoxville 2812 Magnolia Ave.
Knoxville 3120 N. Broadway
Knoxville 2505 Chapman Hwy.
Madison 1220 Gallatin Pike
Memphis 4287 Summer Ave.
Memphis 3132 Thomas St.
Memphis 4237 U.S. Highway 51, S.
Memphis 3068 Perkins Road
Memphis 653 Highland Ave.
Oak Ridge 805 Main Street, W.

TEXAS

Arlington 611 W. Abrams St.
Austin 5355 Inter-Regional Rd.
Austin 303 East Oltorf
Fort Worth 5303 E. Lancaster Ave.
UTAH
Ogden 1111 Washington Blvd.
Provo 240 W. 1230 North
Salt Lake City 2310 E. 21st So.
Salt Lake City 1879 E. 48th, S.
Salt Lake City 1533 S. State St.
South Ogden
3875 S. Washington Blvd.

VIRGINIA

Alexandria 7614 Richmond Hwy.
Alexandria 3510 Duke St.
Alexandria 6302 Duke St.
Alexandria 5006 Leesburg Pike
Alexandria 121 W. Glebe Rd.
Annandale
7600 Little River Turnpike
Arlington 4834 Lee Hwy.
Arlington 3013 Columbia Pike
Fairfax 10775 Lee Hwy.
Falls Church 6729 Arlington Blvd.
Hampton 4104 W. Military Hwy.
Manassas 570 Centerville Rd.
McLean 6808 Elm Street
Newport News 11134 Warwick Blvd.
Norfolk 7448 Military Hwy.
Portsmouth 1201 Frederick Blvd.
Richmond 111 & 113 Bett Blvd.
Richmond 5520 W. Broad St.
Springfield 6333 Brandon Ave.
Virginia Beach
3852 Virginia Beach Blvd.

WASHINGTON

Bellevue 120-104th Ave., N.E.
Kennewick 2541 Kennewick Ave.
Longview 1537-15th Avenue
Lynnwood 5901-196th St., S.W.
Renton 73 Rainier Ave.
Seattle 15620 First Avenue, S.
Seattle 2336-25th Avenue, S.
Seattle 5400-14th Avenue, N.W.
Seattle 15210 Pacific Highway, S.
Spokane 6321 N. Monroe
Tacoma 802 Tacoma Ave., S.
Tacoma 7217 Pacific Avenue
Tacoma 6002-100th St., S.W.

WEST VIRGINIA

Huntington 70 Washington Avenue
Wheeling 2208 Warwood Ave.

WISCONSIN

Appleton 1932 N. Richmond St.
Beloit 1443 Madison Road
Cudahy 5740 S. Packard Avenue
Eau Claire 1513 S. Hastings Way
Fond du Lac 699 S. Military Road
Glendale
5344 North Port Washington Rd.
Green Bay 1587 Shawano
Green Bay 1609 South Main St.
Hales Corners 6000 S. 108th St.
Janesville 1622 Milton
Kenosha 8058 Sheridan Road

Kenosha 3926-52nd St.
La Crosse 2727 Losey Blvd.
Madison 2201 S. Park St.
Madison 3317 University Ave.
Madison 3051 E. Washington Ave.
Manitowoc 3512 Calumet Ave.
Menomonee Falls
North 83, W. 11515 Appleton Ave.
Milwaukee 7312 W. Appleton Ave.
Milwaukee 3137 S. 76th St.
Milwaukee 2612 W. Morgan St.
Milwaukee 1220 N. 35th St.
Neenah 1104 Commercial Street
Oshkosh 1863 N. Jackson
Racine 2100 Lathrop
Racine 3037 N. Douglas
Schofield 743 Grand Avenue
Sheboygan 2307 North Avenue
Waukesha 701 Grandview
Wauwatosa 3131 N. Mayfair Road
West Allis 10915 W. National Ave.
WYOMING
Casper 2877 E. 2nd St.
Cheyenne 2535 E. Lincolnway

The above list is representative of the licenses granted by the Company since 1955 and includes units under construction.



